Competencies

Operational strength

ACCURACY

Effectively handling detailed information and being consistently attentive to details.

DECISIVENESS Independently making decisions and sticking to them; having the courage to make firm decisions.

DELEGATING Delegating work in an understandable, structured, and verifiable manner.

DEVOTION TO QUALITY Demanding a high quality of provided products and services, and acting accordingly.

DIRECTING Directing others, taking charge.

DUTIFULNESS Demonstrating commitment to agreements.

NEGOTIATING Coming to an agreement in situations in which people have a common objective but different interests.

PERFORMING UNDER PRESSURE Maintaining an effective performance under pressure, or when faced with setbacks or disappointment.

PLANNING Systematically organising activities and setting time frames, setting priorities.

PRESENTING Presenting one's own point of view in such a way that the information is conveyed effectively.

RESULT-ORIENTED Being focused on achieving objectives and results, persevering in the face of adversity.

STRUCTURING Applying, implementing, and maintaining structure in day-to-day business.

Interpersonal strength

ADAPTABILITY Purposefully adapting actions to different individuals.

ANALYSING PEOPLE'S MOTIVATIONS Finding out other people's perspectives.

COOPERATION Working with others in order to effectively contribute to a common objective.

CREATING SUPPORT Imagining other people's concerns and involving them in changes.

CLIENT FOCUS Identifying, and actively responding to, clients' wishes and needs.

LISTENING SKILLS Being able to gather important information through verbal communication, obtaining clarification by asking questions.

MOTIVATING Stimulating staff members to display desirable behaviour or perform the desired activities.

ORGANISATIONAL SENSITIVITY Recognising the impact of one's own decisions or actions on other parts of the organisation.

PERSUASIVENESS Presenting ideas and opinions with arguments and eloquence in order to reach an agreement.

PROVIDING FEEDBACK Giving scope to staff members by sharing one's views on their performance.

SOCIAL SKILLS Being able to successfully establish contact with others.

TEAMBUILDING Encouraging cooperation within the team in order to achieve common objectives.

Personal strength

ASSERTIVENESS Effectively standing up for oneself.

COMMERCIAL DRIVE Demonstrating the will and the strength to generate business.

DRIVE Drive, passion.

ENTREPRENEURSHIP Identifying and/or creating new possibilities within new or existing frameworks.

FLEXIBILITY Being able to change one's own behaviour or approach in order to achieve a certain objective.

INITIATIVE Identifying opportunities and taking action.

INTEGRITY Complying with generally accepted standards in activities related to the position.

PERSONAL DEVELOPMENT Being aware of one's own strengths and weaknesses; consciously working on personal development.

SENSITIVITY Recognising, and responding to, other people's motives and feelings.

SERVICE-ORIENTED Being focused on supporting others in achieving their objectives.

STRESS RESISTANCE Being able to handle stress.

VITALITY Lively and enthusiastic demeanour.

WILLINGNESS TO CHANGE Dealing with changes, the ability to relate to the common interest, and the willingness to act accordingly.

| Conceptual strength

ANALYSING AND FORMING OPINIONS Being focused on examining matters in a systematic way.

CREATIVITY Providing original solutions to problems. Coming up with new work methods and alternative angles.

HELICOPTER VIEW Maintaining an overview of the situation, and taking some distance in order to create an overview.

INNOVATING Identifying opportunities to implement changes and improvements.

MARKET ORIENTATION Demonstrate being well informed about developments in the market.

SITUATIONAL AWARENESS

Demonstrate being well informed about developments in one's environment and effectively using this information for one's own organisation.

STRATEGIC INSIGHT Setting strategic objectives for the organisation.

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